

Date: 30 September 2011
Corresponding to:
2 The Alqadh 1432 H

Emirate Of Abu Dhabi
General Secretariat Of The Executive Council

The Official Gazette

The Year Forty - The Eighth Edition



The Contents

Amiri Decrees:

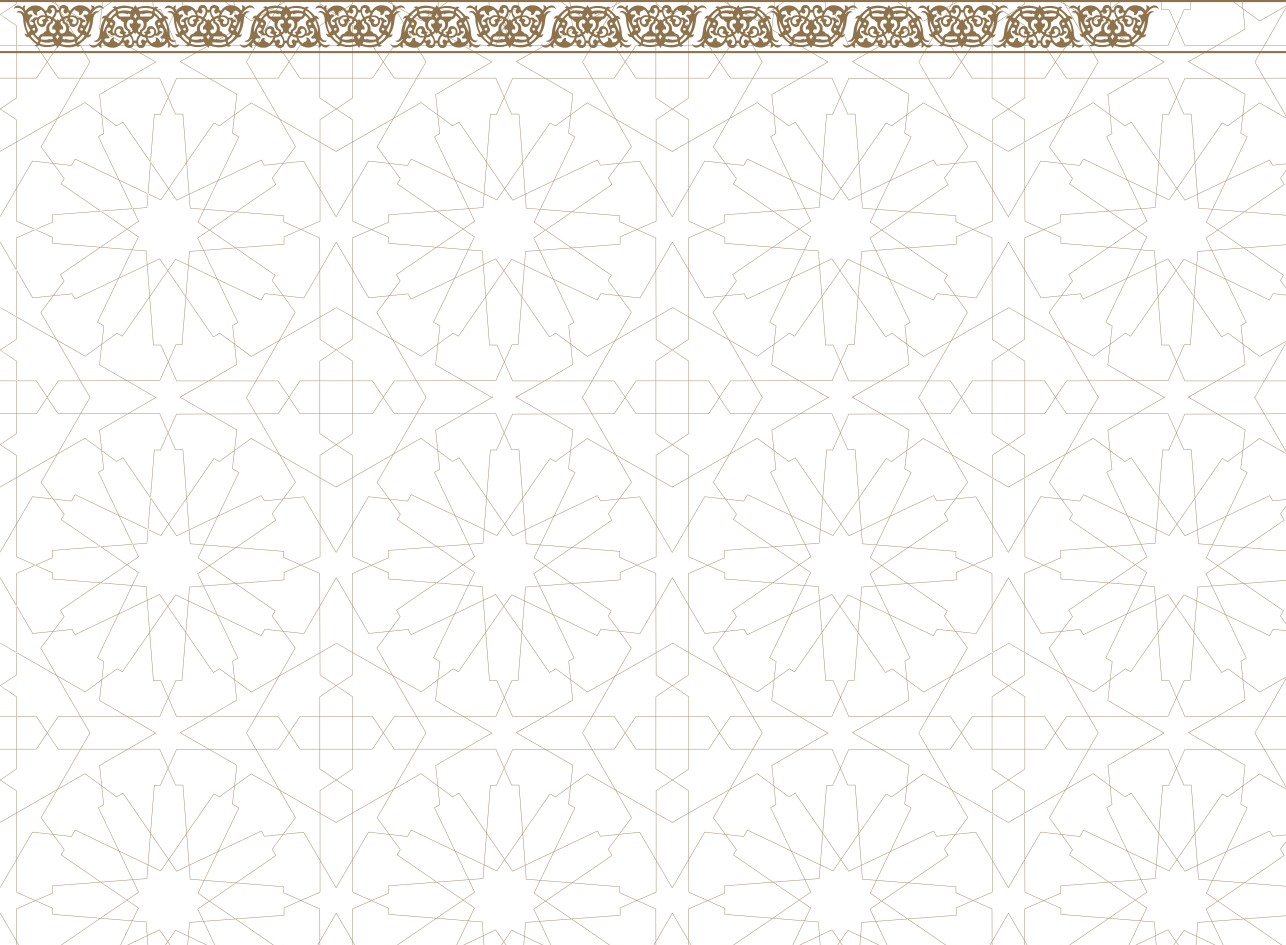
	Page
- Amiri Decree No. (3) of 2011 concerning the reformation of the board of directors of Mubadala Development Company PJSC	2

Circulars:

- Circular No. (22) of 2011 concerning the economic models issued by the Department of Economic Development to support the compatibility of the economic plans and visions of governmental entities	5
- Circular No. (23) of 2011 concerning the draft budget of the financial year 2012	17
- Circular No. (24) of 2011 concerning supportive procedures for the implementation of the disabled rights convention	25
- Circular No. (25) of 2011 concerning fees and fines	27
- Circular No. (26) of 2011 concerning bids unsealing committees	28

Amiri Decrees

Amiri Decrees



Amiri Decree No. (3) of 2011
concerning the reformation of the board of directors
of Mubadala Development Company PJSC

We, Khalifa bin Zayed Al Nahyan, Ruler of Abu Dhabi;

Having reviewed:

- Law No. (1) of 1974 concerning the reorganisation of the Governmental Body in the Emirate of Abu Dhabi and its amendments;
- Amiri Decree No.(12) of 2002 concerning the establishment of Mubadala Development Company;
- Amiri Decree No. (11) of 2006 concerning the reformation of the board of directors of Mubadala Development Company; and
- Based on what was presented to and approved by the Executive Council;

Issued the following decree:

Article (1)

The board of directors of Mubadala Development Company shall be reformed under the chairmanship of H.H Sheikh Mohamed bin Zayed Al Nahyan and the membership of their Excellencies and Gentlemen:

1. Mohammad Ahmad Al Bawardi Vice-President
2. Khaldoon Khalifa Al Mubarak Managing Director
3. Hamad Al Hurr Al Suwaidi
4. Nasser Ahmed Al Suwaidi
5. Abdul Hamid Mohamed Saeed
6. Mahmoud Ibrahim Al-Mahmoud

Article (2)

The term of board membership of Mubadala Development Company shall be five renewable years. However, the board of directors whose term has expired shall continue to perform its functions until the issuance of a decree appointing or reforming that board.

Article (3)

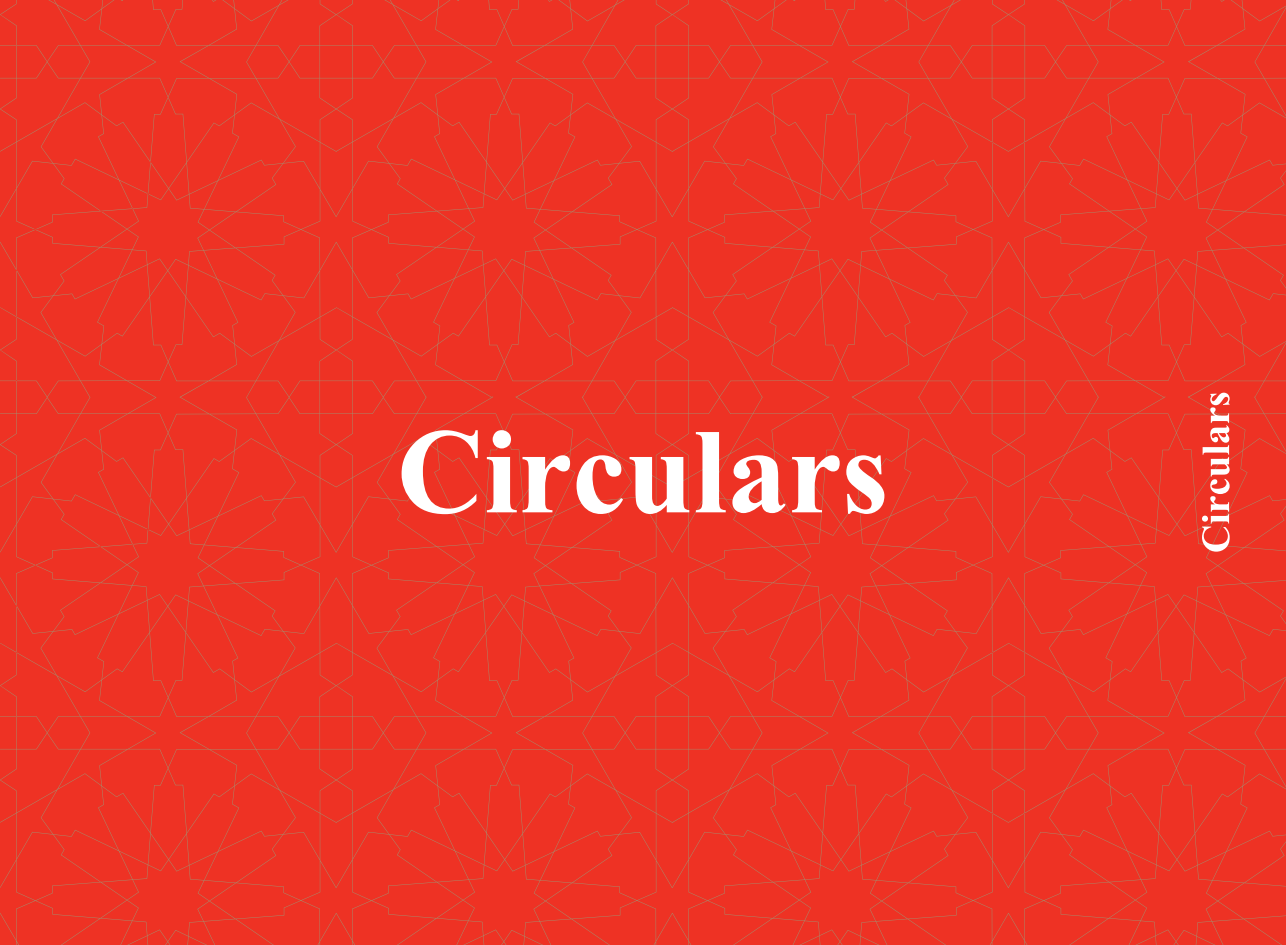
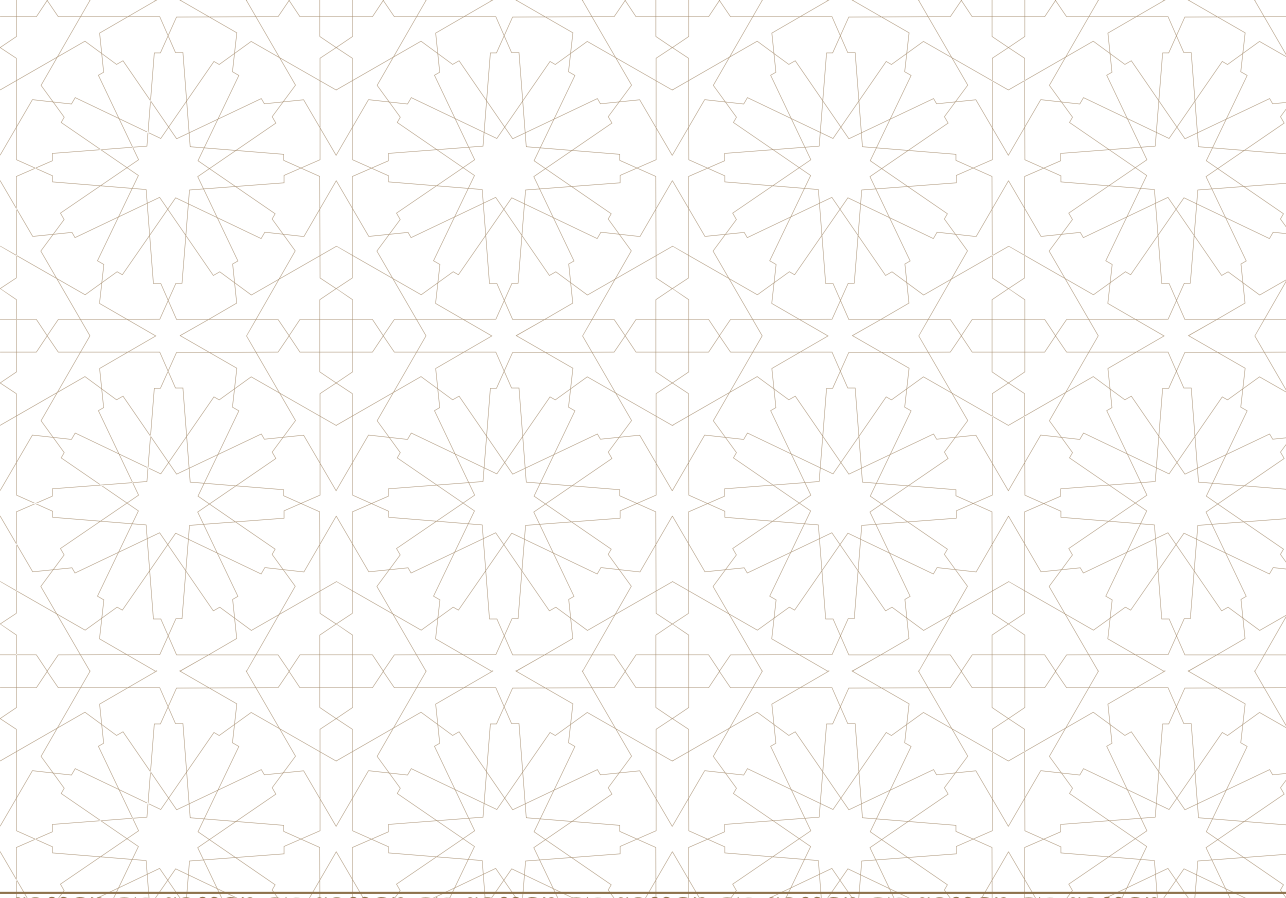
Any text conflicting the provisions of this decree shall be repealed.

Article (4)

This decree shall be effective from the date of its issuance and published in the Official Gazette.

**Khalifa bin Zayed Al Nahyan
Ruler of Abu Dhabi**

Issued by us in Abu Dhabi
Date: 4 August 2011
Corresponding to:
4 Ramadan 1432 Hijri



Circulars

Circulars

Circular No. (22) of 2011
concerning the economic models issued by
the Department of Economic Development
to support the compatibility of the
economic plans and visions of governmental entities

To all governmental departments and entities in the Emirate

Within the frame of the efforts of Abu Dhabi Government to support coordination and communication between governmental departments and entities, and with reference to the Economic Development Committee Resolution No. E.D.3 S 5/2011 approving the proposal of the Department of Economic Development to form the Economic Predictions Committee in the Emirate of Abu Dhabi under the chairmanship of the department and the membership of a number of relevant entities, the Executive Committee Resolution No. 13S 2 /2011 approving the release of, "Abu Dhabi Economic Horizons Report 2010", and the approval of the economic figures, data and statistics listed in the said report as official and certified figures, and which the relevant entities shall abide by and work by virtue of which.

Attached herewith is an informative summary of the most important economic models and their outputs as prepared by the Department of Economic Development so you may identify the extent to which you may benefit from the said

models, strengthen cooperation with the department, and provide it with any relevant data as required by the economic models to achieve the desired goals, with the aim of unifying governmental efforts in preparing economic models and ensuring non-conflict between various results and predictions of such models, thereby strengthening compatibility and consistency of strategic plans and visions of governmental entities.

Accordingly, you are kindly requested to communicate with the Department of Economic Development should you wish to take advantage of such economic models and their outputs, and of the department's expertise in preparing such economic models and predictions, and the various alternatives that may meet your needs.

Thank you for your continued cooperation.
For your necessary action,
May Allah guide you.

Mohammad Ahmad Al Bowardi
Secretary-General

Date: 15/09/2011

Summary

of the most important economic models of the Department of Economic Development

1. Macroeconomic model for the Emirate of Abu Dhabi:

The macroeconomic model for the Emirate of Abu Dhabi has been developed to include new data updated by the Statistics Centre - Abu Dhabi. Additionally, a series of amendments to the structure of the model have been implemented to expand the scope of economic activities covered by the model to (33) economic activities as well as the (14) main activities. Furthermore, the model covers a number of variables reflecting the importance and impact of the financial sector of the United Arab Emirates on the Emirate's Economy, the division of final governmental spending into consumer and capital spending, and division of labour market output into nationals and non-nationals in terms of unemployment, employment and population rates. As such, the new developed model will allow a set of analytical features such as:

- Improving the ability to analyse policies and conduct simulation scenarios for many economic shocks and variables.
- Predicting many currently unavailable economic variables such as:

- The Gross Domestic Product (nominal and real) through various methods: income, expenditure and production.
- The Gross Domestic Product for each of the 33 economic activities.
- Producing economic predictions for the Emirate's Economy and issuing, “Abu Dhabi Economic Horizons Report”.
- Allowing great flexibility in improving the production of economic predictions.

2. Dynamic general balance model:

An expanded model for general balance was developed. The model is highly detailed and aims to analyse macroeconomic policies in the short-, medium - and long term. It enables analysing the supply aspect of the economic composition in great detail and in accordance with the 3-digits United Nations System of National Accounts 1993, which provides a deeper access into the specific details and components of the economy of Abu Dhabi, and it also enables a more thorough analysis of the economy as a whole as it divides the economy into 33 activities. The model also contains sub-models that aim to build databases with lot of information related to real economic, and the income and expenditures of the Gross Domestic Product, or what is known as demand, as well as to supply represented as production relationships or divisions of economic activities.

The model also deals with various markets in the economy, including the production market, labour market, the financial aspect and consumption, as well as fixed and current prices providing a stronger momentum to the results in terms of type and quantity.

The model is also consentient in development to comply with the development of official data produced by the Statistics Centre - Abu Dhabi. It can be used in various areas of strategic and interim planning. The model underwent a large number of tests to specify the efficiency of its final outputs: it efficiently dealt with the economic data of the Emirate of Abu Dhabi.

3. Human resources development model

This model is used in the economic analysis related to the labour market; specifies current and future supply and demand, analyses gaps between labour supply and demand, specifies the structure of jobs required for the 33 economic activities, and the ability of the labour market to meet the same in light of population size and available educational levels. This model is built on a detailed database which enables decision makers to lay down economic policies of each economic activity.

This model consists of 4 main models:

1. Labour demand model which is based on the outputs of the general balance model.

2. Demographic model which produces population data according to age, gender and nationality.
3. Education model which divides the population and labour force according to educational level and nationality.
4. Labour supply model which divides the labour force according to occupation and nationality.

The most important uses of the model:

- Predicts the size of labour demand and supply until 2050.
- Identifies gaps between labour supply and demand.
- Conducts a large number of simulation scenarios related to many variables affecting the labour market, such as:
 - Fertility rates and mortality.
 - Predicting population growth rates for nationals and non-nationals.
 - Educational levels and their impact on meeting market needs.
 - Identifying the most important occupations and specialties needed to lead to creativity in the Emirate, and the ability of the labour supply, whether national or non-nationals, to meet such needs in terms of educational levels and specialties, thus leading to policies which would best meet these needs.

Contents

- i. Macroeconometrics Model**
- ii. Dynamic General Balance Model**
- iii. Human Resources Development Model**

Executive Summary

The objectives:

- ❖ Familiarise the governmental entities and departments with the economic models produced by the Department and their most important outputs.
- ❖ Meet the governmental entities' and departments' needs, either by modifying the existing models in the department or building other new models, within the frame of unifying governmental efforts and ensuring non-conflict between the various results and predictions of the economic models, leading to the compatibility of strategic plans and visions of governmental entities.
- ❖ Circulate a brief summary of the most important economic models of The Economic Development Department and their outputs to various governmental entities and departments, and make use of the Department's expertise in building economic models through communicating with the department should the governmental entities and departments wish to modify a model and its outputs or build new models to suit the needs of such entities.

Macroeconometrics Model

Model Definition:

A standard macroeconomic model which produces economic predictions concerning the economy of the Emirate of Abu Dhabi in the medium- and short-term, and based on a series of temporal databases of various official reliable sources, the most important of which is the Statistics Centre - Abu Dhabi. Where no data is available from the Statistics Centre, then the data from the National Centre for Statistics, the UAE Central Bank, International Monetary Fund, OPEC, NYMEX and the United Nations will be adopted. On the other hand, the inputs and outputs schedules of the Emirate of Abu Dhabi 1995 will be adopted. The model covers the gross domestic product aspects from the supply and demand perspective in Abu Dhabi's economy.

Model objectives concerning the economy of the Emirate of Abu Dhabi:

Producing economic predictions concerning the economy of the Emirate of Abu Dhabi in the short- and medium-term (5 years).

Outputs:

Producing predictions and simulation scenarios for macroeconomic variables of the economy of the Emirate of Abu Dhabi.

Producing predictions for Gross Domestic Product in terms of sectorial production (supply) , expenditure and income aspects (demand) in current and fixed prices.

Producing predictions for prices, labour market, government general budget and foreign trade.

Analysing sectorial and traditional macroeconomic policies (monetary policy and financial policy) as well as analysing policies of the labour market for nationals and expats.

This model is still being finalised. It will, hopefully, be ready for use by the end of July 2011.

HRD Model

Model Definition:

A model for human resource development in the Emirate of Abu Dhabi in the medium - and long-terms covering occupation, education and demographic areas. It is used to study the Emirate's labour market, identify the gap between supply and demand and propose a set of policies and scenarios to bridge such gap.

Model objectives concerning the economy of the Emirate of Abu Dhabi:

The model is used to implement scenarios for the prediction of labour supply and demand volume in Abu Dhabi, with various classifications and aspects. The 33 economic activities predictions of labour demand coming out of the CGE Model are used to specify the demand for 119 occupations in the Emirate of Abu Dhabi, these are the bases of the work under such model. These 119 occupations are classified according to the International Standard Classification of Occupations (ISCO) to 3 decimal digits adopted by Statistics Centre - Abu Dhabi, while the HRD Model predicts the supply of such occupations through an internal model called Occupational Supply Model (OSM).

The HRD Model contains other specialised models in addition to the OSM and the demographic model AD-DM which predicts and simulates the Emirate population classified as nationals and expats, and according to gender and age groups.

It helps to specify supply levels in the mother model, and is used to build scenarios on population constituents and their classifications. The main model contains also three sub-models which are OSM, AD-DM and the educational AD-EM.

Outputs:

Demonstrating the situation of labour supply and demand in the Emirate of Abu Dhabi and identifying gaps according to each occupation, gender, education level, age group, nationality and specialisation.

Providing detailed and thorough analysis of policies related to labour market to explore the situation in medium and long terms based on data and information available from the Statistics Centre - Abu Dhabi.

This model will be ready for use by the end of July 2011.

Financial Requirements

Costs:

The entity wishing to build one of its own economic model in coordination and cooperation with the department will bear the costs of such models. A specialised team of international experts will be outsourced to work with the department's team, while focusing on transfer of experience to the entity wishing to build such models through a number of workshops and seminars organised by the department for the said entity's staff.

Conclusion

Circulate a brief summary of the most important economic models of The Economic Development Department and their outputs to various governmental entities and departments, and make use of the Department's expertise in building economic models through communicating with the department should the governmental entities and departments wish to modify a model and its outputs or build new models to suit the needs of such entities.

Circular No. (23) of 2011
concerning the draft budget of the financial year 2012

URGENT

To all governmental departments, authorities, institutions and entities

With reference to the Department of Finance Circular No. 32/2011 dated 16/6/2011 and all subsequent correspondences from the Department of Finance concerning the draft budget of 2012, the General Secretariat of the Executive Council and the Department of Finance are reviewing the proposed capital projects in the 2012 budget. Therefore, kindly reply promptly to the department's circular and ensure that all the forms are filled in accordance with the evidences, including the feasibility study form of each project, as any incompliance with these forms and their delivery deadlines may lead to non-adoption thereof.

Please note that the General Secretariat of the Executive Council will organise special meetings for the capital projects so that the governmental entities may present the same to the Executive Council committees to obtain a preliminary decision concerning each capital project. The Department

of Finance shall then discuss the projects preliminary approved with you until a final recommendation is reached and presented to the Executive Council for final approval before the end of the year.

Based on the foregoing, and in preparation for the meetings with the Executive Council committees, kindly send an explanatory presentation containing a brief explanation of the capital projects, and fill the attached form for all projects with an estimated value of AED120 million and above (including projects already committed to, projects still uncommitted to, and new projects) provided that this is done in addition to filling the Department of Finance forms.

It should be noted that the explanatory presentation and attached form should be sent before 22 September 2011, and should be signed by the Head of the governmental entity provided that a copy is sent to the Department of Finance and an electronic copy to the General Secretariat of the Executive Council at: .

Due to time constraints, the delivery date is considered final so as to enable the General Secretariat to coordinate the

submission to the sub - committees. Accordingly, any submissions not received by the specified deadline will not be listed or adopted, and will be considered within the draft budget of 2013.

Should you have any questions regarding the submission of the presentations or the attached form, please contact Mr. Fahad Al Ameri on e-mail: fmalameri@ecouncil.ae or telephone 050 4428331.

For your necessary action.

May Allah guide you,

May Allah guide you,

Mohammed Ahmad Al Bawardi
Secretary-General Of
The Executive Council of Abu Dhabi

Date: 15/9/2011

General presentation concerning project feasibility					
Entity name					
Project name					
i. Background (required for all projects)					
Project description (no more than 4 lines)					
Project contribution to governmental priority areas (mark each area)	Service area	Direct impact	Indirect impact	No impact	
	Education				
	Health				
	Housing				
	Emiratization				
	Infrastructure and community services				
Private sector development					
Project location	Western Region	Al - Ain	Abu - Dhabi	Region	
Targeted group/beneficiaries					
Total estimated cost of project					
Time Schedule (start and completion dates)					
Project type and completion percentage	Project type:	Under execution	Under study and design	New	
	Completion percentage:	0-25%	26-50%	51-75%	76-100%
ii. Strategic feasibility (required for all projects)					
Relation to priorities and targets of the entity's strategic plan					
Expected project outputs					
Expected project results					
Project feasibility study and additional files for relevant studies (please mention such files and indicate their names)					

iii. Financial feasibility (required only for under execution, and under study and design projects)					
Total estimated cost of the project					
Approved budget					
Released budget up to date					
2012 required budget					
Expected budget for the project remaining period (annually)	2013	2014	2015	2016	2017+
Financing sources and distribution ratio between governmental and other financing sources	Type	Direct governmental finance	Governmental loans	Private loans	Revenues
	Amounts and ratio				
iv. Project affiliations (required for all projects)					
Other concerned entities of the project					
Enabling projects and values (project name and reference number)	Inside the entity:				
	Outside the entity:				
Affiliated projects and values (project name and reference number)	Inside the entity:				
	Outside the entity:				
v. Existing project obligations (required only for under execution and under study and design projects)					
Does the project have binding legal contracts?	-Yes -No If yes, fill in the parts below:				

Inflicted costs (as a percentage of the project total cost) in case:				
The project (or the phase) falls behind schedule	0-25%	26-50%	51-75%	76-100%
The project (or the phase) schedule is extended or the project is postponed	0-25%	26-50%	51-75%	76-100%
The project (or the phase) is cancelled	0-25%	26-50%	51-75%	76-100%
The scope of the project (or the phase) is narrowed	0-25%	26-50%	51-75%	76-100%
Notes (only for the General Secretariat of the Executive Council)				

Name of the person responsible for filling in the above information: _____

Signature: _____

Date: _____

Direct phone number (mobile and office): _____

Email: _____

Terminology	
Term	Definition
Entity name	The name of the governmental entity
Project name	Project/initiative name as stated in the budget submitted to the Department of Finance
Project description	General description of the project and its objectives (no more than 4 lines)
Contribution to governmental priority areas	Indicate if the project has (or has not) a direct or indirect impact on each of the governmental priority areas (mark each area)
Project location	Indicate the city and region in Abu Dhabi where the project will be executed

Targeted group/beneficiaries	Indicate the targeted group or beneficiaries of such specific project
Total estimated cost of the project	Total estimated cost of the project throughout its assumed life
Time Schedule	The project start and completion dates
Project type and completion percentage	Indicate project type (projects under execution, projects under study and design, or new projects) and completion percentage
Relevance to priorities and targets of the entity's strategic plan	Indicate priorities and targets of the entity's strategic plan that are related to the project
Expected project outputs	Indicate the project's physical results and outputs (e.g. building a school in region A)
Expected project results	Indicate the expected project results directly related to the entity's strategic plan (e.g. improving educational attainment as a result of building schools)
Project feasibility study and additional files for relevant studies (please attach such files and indicate their names)	Indicate relevant studies, including comparative studies, support provision and supply and demand analyses and data, and attach all available documents
Approved budget	The budget approved by the Executive Council and approved for the entity expenditure
Released budget to date	Project value that has been spent to date from the total budget
2012 Required budget	The budget required from the Department of Finance for 2012
Expected budget for the project remaining period (annually)	Expected budget for the project every year over the remaining period
Financing sources and distribution ratio between governmental and other financing sources	Categorised list of the project financing sources and the percentage of finance listed under each source
Other concerned entities	A list of concerned governmental entities

Enabling projects and values	Indicate other projects contributing to the project's success (whether inside and outside the entity)
Affiliated projects and values	Indicate other projects that depend on the project (both inside and outside the entity)
The project (or the phase) falls behind schedule	Mark the suitable box to indicate the scope of the inflicted costs (as a percentage of the project total value) in case of delay in executing the project or a certain phase of same
The project (or phase) schedule is extended .	Mark the suitable box to indicate the scope of the inflicted costs (as a percentage of the project total cost value) in case of extending the project or a certain phase of the same
The project (or phase) is cancelled	Mark the suitable box to indicate the scope of the inflicted costs (as a percentage of the project total cost value) in case of cancelling the project or a certain phase of the same
The scope of the project (or phase) is narrowed	Mark the suitable box to indicate the scope of the inflicted costs (as a percentage of the project total cost value) in case the scope of the project, or a certain phase of the same, is narrowed

Circular No. (24) of 2011
concerning supportive procedures for the
implementation of the disabled rights convention

**To all governmental departments and entities in the Emirate
of Abu Dhabi**

Peace be upon you and Allah's mercy and blessings;

Please be informed that the United Arab Emirates has signed the United Nations disabled rights convention of 2008, and it was ratified on 19/03/2010. Currently, we are preparing a comprehensive report and gathering information concerning the executive procedures taken by all governmental departments and entities in order to implement and support this convention.

Accordingly, you are kindly requested to provide the data related to any policies or legislative procedures or initiatives related to the convention and which have already been implemented by you since 2006; i.e. since the adoption of the protocol of this convention by the General Assembly of the United Nations. You are also kindly requested to provide us with the aforementioned no later than 29/09/2011.

For enquiries, please contact Ms. Olfa Al Nuaimi telephone number 02 6688787 or by email: o.alnuaimi@ecouncil.ae

For your necessary action,

May Allah guide you.

Mohammad Ahmad Al Bawardi
Secretary-General

Date: 21/09/2011

**Circular No. (25) of 2011
concerning fees and fines**

**To all governmental departments and entities in the Emirate
of Abu Dhabi**

Peace and Allah's mercy and blessings be upon you;

Kindly commit to not impose or modify fees, whether by increase, decrease, cancellation, or addition of fines, even if the governmental department or entity is authorised to do so, without obtaining the approval of the Executive Council.

For your necessary action.

May Allah guide you,

**Mohammed Ahmad Al Bawardi
Secretary-General**

Date: 21/09/2011

Circular No. (26) of 2011
concerning bids unsealing committees

**To all governmental departments and entities in the Emirate
of Abu Dhabi**

Peace and Allah's mercy and blessings be upon you;

Kindly be committed to the instruction that bids unsealing, in general, should take place in the presence of bidders as a matter of transparency, tighter control, and supervision in this regard. Furthermore, Abu Dhabi Accountability Authority should ensure the adherence of all governmental departments and entities in this matter.

Thank you for your cooperation.

For your necessary action.

May Allah guide you,

Mohammad Ahmad Al Bawardi
Secretary-General

Date: 21/09/2011

**United Arab Emirates
The Emirate Of Abu Dhabi
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of the Emirate Of Abu Dhabi
The Legal Affairs Division
The Official Gazette Section
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